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Memorandum of Understanding
Between

ASSOCIAÇÃO DE ENSINO SUPERIOR DE NOVA IGUAÇU - SESNI, a private legal entity, which maintains **UNIVERSIDADE IGUAÇU - UNIG**, registered with the CNPJ (National Registry of Legal Entities) under No. 30.834.196/0001-80, with its principal place of business located at Av. Abílio Augusto Távora, No. 2134, Bairro Luz, Nova Iguaçu, RJ, Postal Code (CEP) 26.260-045, represented herein by its Rector, Professor Marcelo Gomes da Rosa — a Brazilian, Statistician, holder of identity document No. 2.219.785 (issued by IFP/RJ), and registered with the CPF (Individual Taxpayer Registry) under No. 151.912.307-87—hereinafter referred to as "UNIG."

and

UNIVERSITY OF OTTAWA, a postsecondary educational institution located in the City of Ottawa, Province of Ontario, Canada and incorporated pursuant to the *University of Ottawa Act, 1965*, Statutes of Ontario 1965, chapter 137, through its Faculty of Education

PURPOSE

1. The purpose of this Memorandum of Understanding (MOU) is to establish each Party's intent to engage in discussions and exchange information with the other Party on mutual academic goals in teaching and in research and on areas of common interest in respect of (a) teaching and training, (b) joint research, (c) academic and student mobility, (d) academic activities and (e) research dissemination and knowledge mobilization, as more particularly described below:

a) The implementation of joint teaching, research, training and community engagement activities, particularly in the areas of education, health surveillance, vulnerable populations, territory, human rights, the environment and social engagement;

b) The establishment of research networks and the development of joint projects based on work, programs and initiatives already undertaken by the Parties, with the possibility of gradually incorporating new projects, researchers, students and areas of interest;

c) Academic mobility and exchanges between the Parties, including the participation of faculty members, researchers and students in teaching, research and training activities, subject to available resources and specific written agreements;

d) The joint organization of seminars, conferences, workshops, hybrid activities, publications and curriculum development initiatives, as well as other mutually agreed capacity-building activities;

e) The development of a permanent cooperation platform for institutional communications, the dissemination and recording of activities, the sharing of academic output and exchanges between the communities of both universities.

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Activities will be structured around four priority areas, in line with the recommendations arising from previous meetings between the University of Ottawa and UNIG and approved during the negotiations concerning this technical cooperation:

Priority Area 1 – Vulnerabilities, Socio-Environmental Justice and Rights
Priority Area 2 – Education, Environment and Territory
Priority Area 3 – Health Surveillance
Priority Area 4 – Interdisciplinarity and Teaching

2. This MOU is intended solely as a basis for further discussion between the Parties and is not intended to be and does not constitute a legally binding obligation of the Parties to act on or assume responsibility for any one or more of the matters identified in Clause 1 of this MOU.

DURATION AND TERMINATION

3. This MOU takes effect on the last date of the signature of both Parties and it will remain in effect for a period of five (5) years. At any time prior to the expiry of the duration of this MOU,

a) either Party may terminate this MOU for any reason by giving the other three (3) months' written notice of termination in accordance with Clause 4 (b); or

b) the Parties may agree to extend the period of duration of this MOU by written amendment in accordance with Clause 4 (j).

GENERAL TERMS AND CONDITIONS

4. The Parties agree to discuss and exchange information with the other on the following terms and conditions:

a) **Representative of Each Party**: The representative of each Party whose responsibility is to facilitate and coordinate the discussions, the exchange of information and to send and/or receive any communication or notice pursuant to this MOU is as follows, or as otherwise specified by the relevant Party by notice in writing to each other Party:

i) For the University of Ottawa:
   a. For academic matters related to the Faculty of Education: Prof. Giuliano Reis, Vice-Dean, Governance and Student Affairs, greis@uOttawa.ca, Phone 613-562-5800 ext. 4497
   b. For administrative matters related to the operation of this Agreement: Office of the Vice-Provost, International, Manager for International Partnerships Development, Latin America, 550 Cumberland Street, Tabaret Hall C364, Ottawa, ON K1N 6N5, Canada, latam.intl@uottawa.ca.

ii) For Iguaçu University:
   a. For academic matters related to this Agreement: Prof. Maria Luiza Süssekind, Member of the Strategic Internationalization Unit, mluizasussekind@gmail.com, Phone +552199522-1516
   b. For administrative matters related to the operation of this Agreement: Strategic Internationalization Unit, Iguaçu University – UNIG, Nova Iguaçu, 2134 Abílio Augusto Távora Avenue, Jardim Redenção, Rio de Janeiro, Brazil,

b) **Method of Communication**: The manner of written communication pursuant to this MOU will take place by email or by fax between the Parties' representatives and communication sent by such means is deemed to have been received within the normal business hours of the receiving Party. A Party sending a notice of termination, as referred to in Clause 3 of this MOU, may send it by email to the other and must deliver the original notice of termination in person, where feasible, or send by mail with tracking and recorded delivery and in such case, the notice of termination is deemed to have been received on the date it is so delivered.

c) **Confidentiality**: The Parties agree to keep confidential at all times any information or data they exchange, acquire or share in connection with the other Party or with matters referred to in Clause 1 of this MOU, save where the data or information is already in the public domain or where disclosure is

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required by applicable laws or where disclosure to a Party's employees, directors, advisors, legal counsel, experts and consultants or other professional advisors who have a need to know in contemplation or preparation of a Definitive Agreement as defined in Clause 4 (f).

d) **Non-exclusive**: The agreement to discuss and exchange information as referred to in Clause 1 of this MOU is non-exclusive. Subject to the confidentiality obligations set out in this MOU, each Party is free to enter into discussions, exchanges of information, separate agreements or arrangements with other third parties without reference to this MOU.

e) **Costs**: The Parties acknowledge that, in the absence of a specific written agreement between the Parties to the contrary, each Party must cover its own costs and expenses associated with discussions and exchange of information and with any other activity conducted pursuant to this MOU, including its own costs and expenses in travel, accommodation, out-of-pocket expenses and any other incidentals. The discussions, exchanges of information and feasibility in entering into a Definitive Agreement as defined in Clause 4 (f) of this MOU are always subject to the availability of each Party's financial and other resources.

f) **Definitive Agreements**: No legally binding obligations on the Parties with respect to matters identified in Clause 1 of this MOU will be created, implied, or inferred until appropriate written agreement(s) in final form are executed containing provisions to describe their respective roles and responsibilities and all other essential terms and conditions signed by both Parties (referred to as "**Definitive Agreement**"). Without limiting the general interpretation of the previous sentence, the Parties agree that,

i) until one or more Definitive Agreement is signed by the Parties, no agreement binding on the Parties shall exist and that this MOU does not commit either Party in respect of the matters referred to in Clause 1 of this MOU.

ii) No statement, consent, waiver, acceptance, approval or anything else said or done by either Party during discussions or exchanges of information shall be binding on the Parties, except when and only to the extent expressly confirmed in a Definitive Agreement signed by the Parties.

g) **Use of Other Party's Name and/or Logo**: The Parties agree that, prior to the use of the other's corporate name and/or logo, symbol or emblem, the Party shall have previously obtained the written approval of the other Party for such use in a Party's publications, advertisements, announcements, web site and in any other material. The manner and circumstances of such use shall be approved by the appropriate authority of each Party in advance of the use and shall be in accordance with the Party's policies concerning the use of its name, trade-marks and symbols and logos.

h) **No Authority to Bind**: Each Party is a separate legal entity independent of the other and neither Party has the authority to bind the other or otherwise to act in any way as the representative of the other, unless otherwise expressly agreed to in writing by the other. The Parties shall not have, and they shall not hold themselves out as having, any right, power or authority to create any contract or obligation, either express or implied, on behalf of, in the name of or binding upon the other. Unless provided for under this MOU, neither Party, their members, directors, officers, employees, agents and other legal representatives are to be construed as having any employment or agent relationship with the other or otherwise.

i) **Disputes**: If a problem or dispute arises between the Parties about this MOU, they will first try to resolve the dispute between themselves and will do their utmost to settle the problem or dispute within a reasonable period of time by direct negotiation. If the problem or dispute is not resolved, the Parties may consider appointing a third party, provided both Parties agree to such third party, who will attempt to resolve the dispute within a reasonable period of time. An estimate of expenses and costs associated with appointing a third party to resolve the dispute shall be determined in advance and shall be shared equally by the Parties. The Parties recognize that it is impossible to determine appropriate time lines for the resolution of a dispute and when using the expression "reasonable period of time", the Parties agree that such an expression shall be interpreted in light of the nature and complexity of the dispute.

j) **Amendments**: This MOU may be modified by written amendment signed by the Parties.

k) **Counterparts**: This MOU may be signed in several counterparts, or may be signed on any number of signature pages, each of which is deemed to be an original, and such counterpart signature pages together have the same effect and validity as if all parties signed on the same page.

l) **Electronic Signatures and Electronic Delivery:** Each party agrees that the electronic signatures, whether digital or encrypted, of the parties included in this Agreement are intended to authenticate this Agreement and to have the same force and effect as manual signatures. Electronic signature means any electronic symbol, or process attached to or logically associated with a record and executed and adopted

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by a party with the intent to sign such record. Delivery of an executed copy of this Agreement by facsimile or electronic transmission constitutes valid and effective delivery.

IN WITNESS THEREOF, the Parties have caused this MOU to be executed in three (3) copies, one (1) copy in English, one (1) copy in French, and one (1) copy in Portuguese, signed by their duly authorized representatives. The English version of this MOU shall be the authoritative version in the event of a conflict or discrepancy between the English version and the French and Portuguese versions of this MOU.

For and on behalf of
Iguaçu University

Date: 09/11/2026

gov.br
Documento assinado digitalmente
MARCELO GOMES DA ROSA
Data: 09/11/2026 16:55:49-0300
Verifique em https://validar.iti.gov.br

_____
Marcelo Gomes da Rosa
Rector

For and on behalf of
University of Ottawa

Date: 2026-11-16 | 11:59 EST

Signé par :
Jacques Beauvais
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Jacques Beauvais
Provost and Vice-President, Academic Affairs

Signé par :
patrice Corriveau
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_____ 2026-11-14 | 01:25 EST
Patrice Corriveau
Vice-Provost International

Signed by:
Francis Bangou
1DD325566AA6429...

_____ 2026-11-13 | 20:58 EST
Francis Bangou
Dean, Faculty of Education